



REPORT TO THE COMMUNITY: 2014 - 2015

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RED ALERTS SEND ISRAELIS INTO SHELTERS

EASTERN UKRAINE UNDER FIRE

TERROR IN PARIS AND COPENHAGEN

These are just some of the major international headlines that demanded our attention in 2014 – 2015. On every front, we can proudly say, “We were there.” The philanthropic arm of the New York Jewish community, UJA-Federation worked in concert with government, overseas beneficiary agencies, and grassroots grantees to take bold action and meet unfilled needs:

In Israel, we provided vital aid during 50 days of war and in the months after, as Israelis coped with the lingering economic and psychological toll of a summer under siege.

In eastern Ukraine, we remained a lifeline to Jews trying to survive in the conflict zones and those who have fled and are now among the internally displaced.

In Europe, we strengthened Jewish communities against the rising tide of anti-Semitism, recognizing that many are facing hard choices about their future.

And in the fall of 2015, when Israel and Paris again made headlines because of horrific incidents of terror, we provided counseling and support for the people of Israel, as well as French Jewry and the broader French community.

Cover photo: 11-year-old Arthur is a basketball star at the UJA-Federation-supported Israel Sport Center for the Disabled.

Our unequivocal message in times of crisis has been:

We will help keep you secure. We will care for those in need of food, shelter, medicine, and counseling.
We will help you heal and move forward.

You are not alone.

Closer to home, when severe financial and operational issues forced FEGS Health & Human Services, one of the largest human-service agencies in our network, to close its doors, UJA-Federation played a crucial role in the smooth transition of services.

TODAY'S NEEDS, TOMORROW'S POSSIBILITIES

Though we never anticipated these crises would take us around the world, we were prepared thanks to the strategic investment we make annually in our network of nearly 100 beneficiary agencies and dozens of grantees, synagogues, and day schools.

True to our values, we served as a safety net for the elderly, Holocaust survivors, families unable to put food on the table, children with special needs, and any Jew or New Yorker coping with challenges too difficult to bear alone.

As always, our experience and expertise in a variety of disciplines positioned us to identify unmet needs and deploy resources for maximum impact.

This year, we also broke new ground on a wide range of issues that matter to us as New Yorkers and Jews — from how we combat poverty to how we engage teens in philanthropy and Jewish life. All of this will shape our community for years to come.

What made this year even more unforgettable was how so many came together to support our mission. With thanks to 53,000 donors, we raised \$150.8 million for the 2015 Annual Campaign, \$33.9 million in planned giving and endowments, and \$23.1 million in capital gifts and special initiatives, including \$8.9 million for

the Israel Emergency Fund. The total for all campaigns was \$207.8 million.

We are tremendously grateful for every one of our donors, volunteer leaders, network agency partners, and professionals who make us so much more than the sum of our parts. It's together that we were able to write a new and much-needed headline to counter all the others:

THE POWER OF COMMUNITY CARRIES US FORWARD



Alisa R. Doctoroff
President

Linda Mirels
Chair of the Board

Eric S. Goldstein
Chief Executive Officer

ISRAEL AT WAR: HEARTBREAK AND HEALING

UJA-FEDERATION'S RESPONSE TO CRISIS IN ISRAEL



Zahava, here with her son, had only seconds to get her children and 3-month-old granddaughter into the safe room. They barely made it before there was a direct hit on their home in Sderot.

Emergency funds from a UJA-Federation-supported agency helped meet immediate needs.

On June 30, 2014, the remains of three kidnapped Israeli teens, Gilad Shaar, Naftali Fraenkel, and Eyal Yifrach, were found. Jews around the world united in mourning “our boys.”

As events escalated and rocket fire from Gaza intensified, Israel launched Operation Protective Edge, eventually entering Gaza to destroy tunnels leading into Israel.

During the conflict, Israelis lived in a constant state of uncertainty, with many having 15 seconds or less to find safe shelter during a rocket attack. Residents of cities like Sderot, whose close proximity to Gaza had made it the target of Hamas rockets for years, now had the added fear of infiltration via an elaborate network of tunnels running into Israel.

While the much-lauded Iron Dome offered critical physical protection, the psychological damage of this conflict was acutely felt, particularly for those whose sense of security had already been eroded by frequent attacks.

UJA-Federation joined with federations from across North America to make \$30 million in emergency funding available.

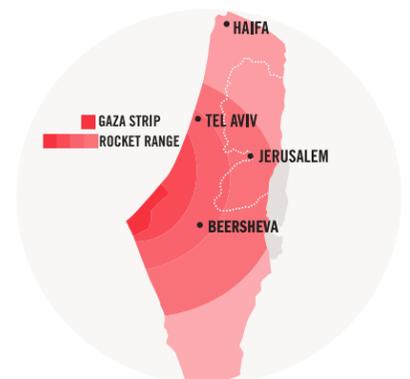
Our response, through our support of the Jewish Agency for Israel, the American Jewish Joint Distribution Committee (JDC), the Israel Trauma Coalition (ITC), and others, included:

MEDICAL EQUIPMENT & SUPPLIES

- Equipping bomb shelters and safe rooms to meet the needs of people with disabilities.
- Delivering meals to the homebound and elderly.
- Funding urgently needed medical equipment at the Barzilai Medical Center in Ashkelon and expanding the reach of the Soroka Medical Center in Beersheva.

75%

of Israelis were under threat of rocket fire.



TRAUMA SUPPORT

- Busing 65,000 children away from the most intense areas of attack for days of respite.
- Supporting trauma relief hotlines, which reported an increase of more than 300 percent in the volume of calls received, including from many mothers and children of reservists called up to serve in Gaza.
- Caring for the caregivers — educators who sat for days with children in bomb shelters, social workers who saw traumatized clients all day long, municipal workers repairing the physical damage from the rockets — who were in need of urgent care themselves to keep going.

ADVOCACY

- Mobilizing 15,000 New Yorkers to rally in support of the people of Israel and participating in a press conference outside New York's City Hall.
- Traveling on multiple occasions to Israel to show solidarity, learn what was needed, and raise awareness of what people were enduring.

RECOVERY & REBUILDING

- Providing \$1.5 million in loans to 65 small and medium-sized businesses in southern Israel in order to revitalize the devastated economy.
- Allocating \$1 million to fund a national Academy for Domestic Emergency Preparedness and Training to strengthen trauma resilience throughout the land in conjunction with ITC and Israel's Home Front Command.

During the war

65,000



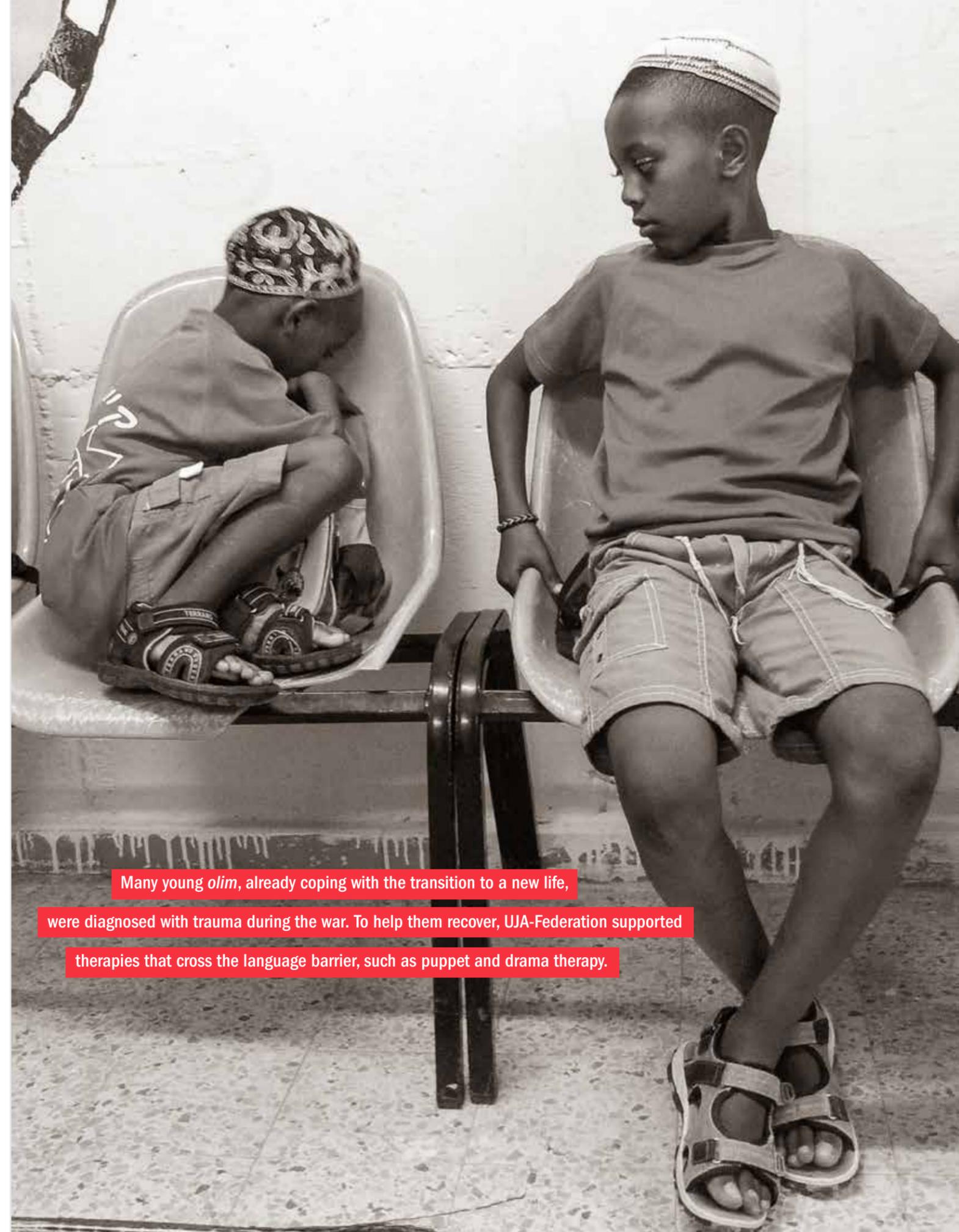
children enjoyed days of respite away from the most severely hit areas.

A CALL FOR UNITY

When the families of the three murdered teens dealt with their tragic loss, they weren't alone — not for a moment.

Moved by the outpouring of support, Gilad, Naftali, and Eyal's parents wanted to harness that sense of unity to honor their sons' lives. Together with Jerusalem Mayor Nir Barkat and Gesher, an organization devoted to bridging social divides in Israel, and with funding from UJA-Federation and others, the Jerusalem Unity Prize was born. The prize recognizes those doing powerful work to promote Jewish unity and connect Israel with Jews in the diaspora.

An award ceremony and worldwide Unity Day took place on June 3rd, the *yahrzeit* of the three boys. More than one million people across 24 countries participated in communitywide text study, social justice initiatives, and art projects. Israel's Knesset dedicated a session to Unity Day, with political leaders of all backgrounds voicing their support for the initiative.



Many young *olim*, already coping with the transition to a new life, were diagnosed with trauma during the war. To help them recover, UJA-Federation supported therapies that cross the language barrier, such as puppet and drama therapy.

GLOBAL CRISIS, LOCAL CHALLENGE



Tragedy in Europe and war in Ukraine revealed the vulnerability of life today — and our community’s strength.

Thanks to UJA-Federation’s continued support of JDC and the Jewish Agency, these agencies and other on-the-ground grantees were prepared, nimble, and effective, ready to respond to crises on multiple fronts while also looking to meet longer-term needs.

Locally, when FECS Health & Human Services closed, our network came forward to carry on and care for New Yorkers who had come to depend on FECS’s excellent services.

HARD CHOICES IN EUROPE

Even before terror laid siege to the streets of Paris and Copenhagen, European Jews felt the strain of rising anti-Semitism. Just a few months before the January 2015 Paris attacks, UJA-Federation leaders visited France to offer support and learn more. They visited Sarcelles, a suburb known as “Little Jerusalem,” where on July 20, 2014, rioters attacked the local synagogues and looted a number of Jewish shops. For French Jews who already felt uncertain about their future, the attacks on Charlie Hebdo and a kosher supermarket confirmed their worst fears.

Our Approach: UJA-Federation is committed to strengthening European Jewish communities so they are prepared to respond to external threats. We’re funding programs that recruit and develop outstanding community leaders. In France, we’re supporting increased security measures, psycho-social counseling, assistance to the leading welfare agency for the Jewish community, and resources for Jewish schools. And we’re making certain aliyah always remains a viable and accessible choice.

UNCERTAINTY IN UKRAINE

Life has never been easy in Ukraine, but the ongoing violence in Donetsk, Lugansk, and the surrounding areas has made it unbearable. Food is scarce and inflation has skyrocketed. Fleeing from the east, many Jews have become among the “internally displaced.” Those who remain, particularly the elderly, people with special needs, and poverty-stricken families, are vulnerable and at risk.

Our Approach: JDC, a UJA-Federation beneficiary, has four major offices in Ukraine and supports a network of social welfare centers serving 70,000 Jews, including thousands who never needed assistance before. The Jewish Agency is overseeing the dramatic increase in requests for aliyah. Tellingly, on a visit to central Ukraine, Eric S. Goldstein, UJA-Federation CEO, met a man who said he felt “lucky to be born a Jew” because unlike so many others, he has a homeland ready to receive him.

9,000 

Jews in eastern Ukraine are getting vital aid to survive in conflict zones or build new lives after fleeing.

AN AGENCY CLOSES, A NETWORK RESPONDS

FECS Health & Human Services, a large human-service agency in the UJA-Federation network, closed its doors this year after revealing deep financial and operational issues.

After FECS’s board determined the agency’s issues were too severe to be resolved, UJA-Federation offered financing to allow FECS to continue delivering care while it transitioned programs to other providers.

New York State transferred FECS’s behavioral health programs to the Jewish Board of Family and Children’s Services, another UJA-Federation network agency, with our active encouragement and financial support. UJA-Federation staff and lay leaders also worked tirelessly to identify new homes for UJA-Federation-targeted grant programs at FECS. Those programs include outreach to at-risk youth, resettlement for immigrants, employment training, and social work services offered in synagogues and day schools.

As painful as it was to see an agency close, this was also a moment that shone a light on the strength of our network. The people who needed care continued to receive it. We were able to support other agencies in our network that stepped up to take on new responsibilities. We reaffirmed our commitment to fiscal transparency and are focusing on training, revising our accountability guidelines, and optimizing agency review. Individually, as separate agencies, and as a network, we emerged on the other side of this stronger still.

TODAY'S JEWISH COMMUNITY



More than 15 years into the 21st century, UJA-Federation reflects a diverse community with evolving needs. Jews of every denomination and affiliation. New Yorkers of all backgrounds. People with disabilities, Holocaust survivors, Russian speakers, interfaith families, LGBTQ people, and more.

UJA-Federation's aim is clear — to serve, represent, and belong to the broadest spectrum of our community, today and for years to come.

To make the best use of every dollar we allocate, we look closely at where there are unmet needs, where we can make a difference, where we can collaborate, and where we can innovate. And we carefully evaluate how we've done over time so we can calibrate our approach to achieve even greater impact.

SUPPORTING SINGLE PARENTS

UJA-Federation's "Jewish Community Study of New York: 2011" highlighted the prevalence of single parents living in poverty. In response, we created the Single Parent Network, launched this year at three sites: The Jewish Community Center of the Greater Five Towns, the Samuel Field Y, and the Edith and Carl Marks Jewish Community House of Bensonhurst. The staff works with single parents to help them access a whole range of services, including government entitlements, job training programs, after-school care, and other resources that can put them on the path to self-sufficiency. Most of all, single parents know that the Jewish community is there to help them.

INTENTIONAL JEWISH DAY CARE

While day care under Jewish auspices has long existed, there have been far fewer examples of intentional Jewish day care — day care with specific Jewish content and a mission to connect Jewish families. Knowing that early Jewish experiences can be transformative for children and their families, this year we began funding new models and opportunities for Jewish-centered day care, supporting The Educational Alliance and its Manny Cantor Center and a home-based daycare exploration through the Kings Bay YM-YWHA in Brooklyn.

ENGAGING INTERFAITH FAMILIES

One goal this year was to help create a Jewish community that is more inclusive of interfaith families



New York families receive safe, affordable child care.

in all eight counties served by UJA-Federation. On Long Island, we helped synagogues and JCCs broaden their outreach to more interfaith families and others on the periphery of Jewish life. Among other efforts, we gave interfaith families a space to tell their stories, using photography and interviews with the YM & YWHA of Washington Heights & Inwood, a theatrical workshop and performances at the 14th Street Y, and on Kveller.com.

FIGHTING BDS ON COLLEGE CAMPUSES

Jewish college students today are facing the BDS movement (boycott, divestment, and sanctions), anti-Israel rhetoric, and anti-Semitism. In addition to our ongoing support of 12 New York-area Hillels, we committed funding for anti-BDS advocacy and to provide the tools and backing to college students and faculty so they can feel empowered to publically demonstrate their support of the Jewish state.

JEWISH TEEN SUMMER EXPERIENCE

To reach the more than 98,000 Jewish teens in New York, UJA-Federation launched a \$9 million, four-year, teen summer initiative in collaboration with the Jim Joseph Foundation and The Jewish Education Project. Among the fun and meaningful programs, teens can surf at a camp in Far Rockaway or travel to Memphis to learn about impoverished urban communities. Whatever their passion, young people find a powerful outlet that also allows their Jewish identity to take root.

COLLABORATING TO REDUCE POVERTY

This year, UJA-Federation, the Federation of Protestant Welfare Agencies, and Catholic Charities of the Archdiocese of New York released the results of a jointly commissioned research study. The study examined the potential impact that select antipoverty policies can have in reducing poverty in New York City. Among the key findings, it was reported that when certain policies were combined, there was a 44 to 69 percent reduction in poverty.

NEW MODELS FOR STRENGTHENING SYNAGOGUES

A first-of-its-kind study commissioned by SYNERGY — UJA-Federation’s initiative to strengthen synagogues — identified synagogues across the country that have eliminated dues and allowed members to make voluntary financial commitments. The finished report, titled “Are Voluntary Dues Right for Your Synagogue?,” may be useful to synagogue leaders hoping to better align their financial model with their vision and values.

TRANSMITTING MEMORIES OF THE HOLOCAUST

With Holocaust survivors growing older, it’s become increasingly urgent to hear their firsthand accounts. That’s why UJA-Federation is funding Witness Theater, a program that allows young people to enact the stories told to them by survivors. The survivors find healing in the process and the teens absorb the lessons of history in a profoundly personal way. This year’s program was in collaboration with Selfhelp Community Services and the Jewish Community Center in Manhattan, SAR High School, and Yeshivah of Flatbush High School, with students from Abraham Joshua Heschel School and the Trinity School participating as well.

Also this year, UJA-Federation, together with the Defiant Requiem Foundation and Selfhelp Community Services, produced another performance of *Defiant Requiem: Verdi at Terezín* at Lincoln Center. Funds raised

12 Hillels

in the New York area provide forums for dialogue and advocacy against the rising tide of anti-Israel and anti-Semitic activity.



HELPING NEW YORK PROFESSORS GAIN INSIGHT INTO ISRAEL

At a time when Israel is the subject of heated debate on the college campus, an Israel experience can open minds and challenge perceptions.

Anne Rice, an assistant professor at Lehman College, participated in Scholars as Bridge Builders, a seven-day study tour supported by UJA-Federation.

“As a scholar I thought the best thing I could do was go and see what people have to say. The chance to speak with many academics and going to different places in the country afforded so much understanding in a short time ... In terms of BDS, you don’t want to burn bridges with the institutions that are collaborating and coming up with solutions.”

from the concert benefit UJA-Federation's Community Initiative for Holocaust Survivors, which has raised more than \$18 million since 2004. Two hundred seats were reserved for students and 200 seats were reserved for survivors.

TEENS SLAM POVERTY

Just like a poetry slam unleashes the creative spirit, our PovertySlam stirred the philanthropic imaginations of Jewish teens from across New York. After gathering together for one day to learn about social issues and brainstorming ideas, the teens had eight weeks to create an agency project in hopes of receiving a grant, funded by the Himan Brown Charitable Trust, to make their vision a reality. The winning team from Temple Beth Israel's youth group in Port Washington, initiated an ingenious everyday walk-a-thon through which congregants sponsor individual walkers for at least 10 cents a mile each day.

SOCIAL IMPACT IN ISRAEL

For the first time, UJA-Federation is joining with the government of Israel to invest in an endowment-funded loan to social businesses that are helping vulnerable

Israelis, including at-risk youth, people with special needs, recovering addicts, released convicts, the chronically unemployed, the elderly, and single parents. As just one example, a restaurant employs troubled teens, giving them the skills and self-confidence to succeed. This groundbreaking approach is a whole new way to strengthen Israeli society.

SYNAGOGUE INCLUSION PROJECT

People with disabilities and their families want to participate in Jewish life — and our community needs help to become more welcoming. To help us all do better, our newly launched Synagogue Inclusion Project, funded in collaboration with the Leo and Flora Oppenheimer Haas Foundation, is working with seven synagogues across New York to make synagogues open and friendly to people of all abilities. The program provides the professional mentorship and funding needed to create inclusive programming, as well as the tools, coaching, and support needed to provide Jewish educational experiences to children with disabilities.

A TASTE OF WHAT COMES NEXT

We are proud to announce **Live With Purpose**, which will revolutionize Jewish volunteering by creating a communitywide movement with the goal of mobilizing thousands of Jewish New Yorkers to address our region's greatest challenges. The initiative launches in 2016.

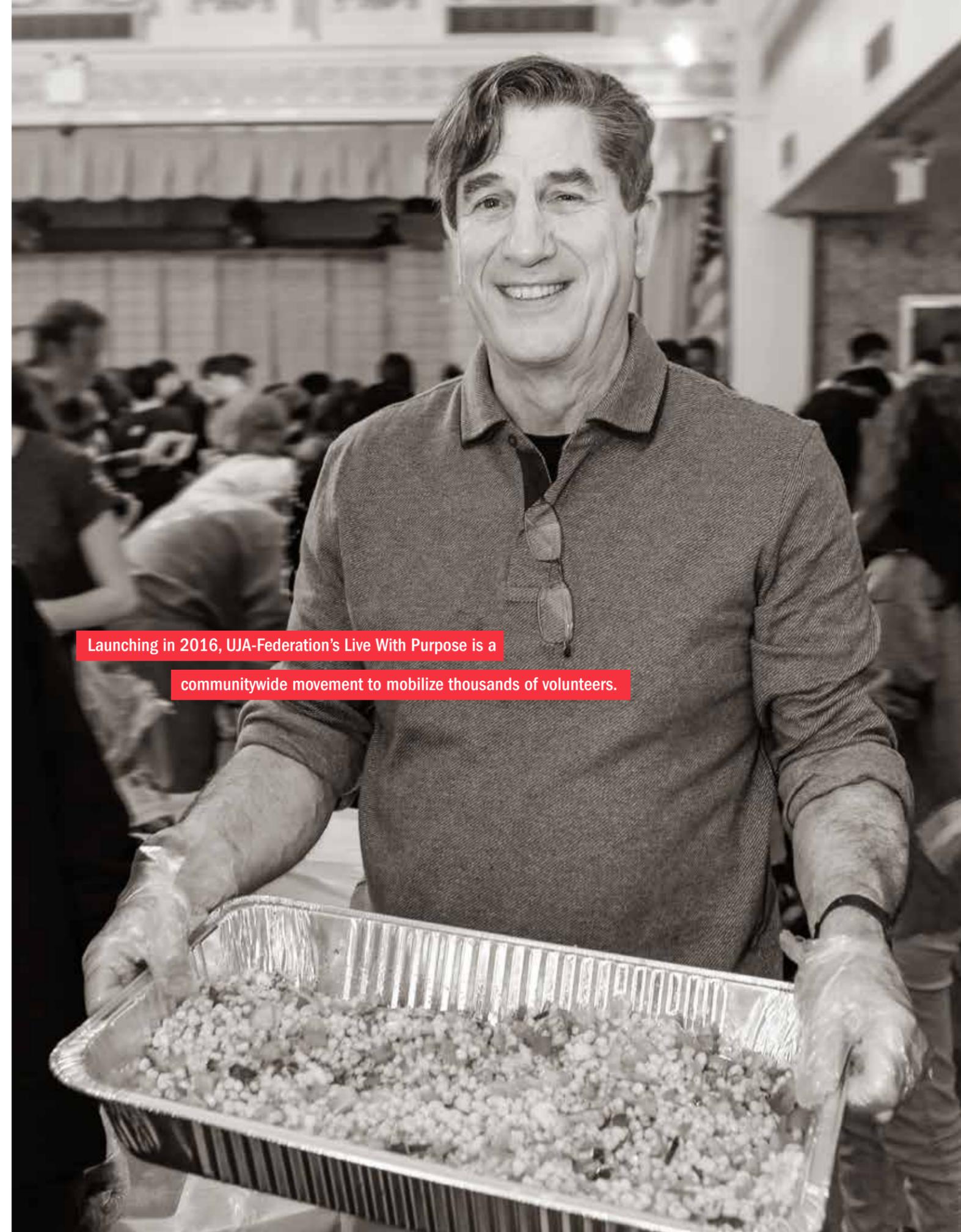
Also on the horizon, we are launching a comprehensive plan to make the **Henry Kaufmann Campgrounds** the 21st-century standard for high-quality Jewish day camping.

In **North and Brownstone Brooklyn**, we are deepening existing relationships with current partners on the ground, elevating existing grassroots initiatives and exploring avenues for increased investment in these vibrant communities.

In Israel, we are looking at how we can contribute to a **Jewish state where tolerance and diversity are embedded in the country's DNA** by supporting innovative approaches to building a more vibrant and inclusive society.

With the goal of truly representing the entirety of the Jewish community, we are considering creative ways to **bring more people into our collective enterprise**.

Finally, plans are underway to celebrate our **centennial in 2017** — and launch the second century of UJA-Federation.



Launching in 2016, UJA-Federation's Live With Purpose is a communitywide movement to mobilize thousands of volunteers.

COMING TOGETHER, GIVING BACK

CONVENER & EDUCATOR

The summers of 2014 and 2015 had one important thing in common: UJA-Federation played a critical role as convener, whether educating and mobilizing people in support of Israel or creating a space to respectfully discuss the implications of the Iran deal.

From our campaign launch with Shimon Peres to a forum with the consul general of France in the wake of the Charlie Hebdo terror attacks, we gave our constituency the opportunity to hear from thought leaders and ask questions that count.

DIVERSE BACKGROUNDS, ONE COMMUNITY

Syrian. Orthodox. Russian-speaking. LGBTQ. What do they have in common? A desire to give back to the Jewish community. UJA-Federation is proud to continue serving as the umbrella under which communities within our community can celebrate their heritage and their connections to the whole.

EVENTS THAT MATTER

We also gave New Yorkers access to leading influencers across industries — from high-tech to finance — while always making it a Jewish story, with the hopes and aspirations for our community front and center.

Women gathered to share their experiences as trailblazing leaders. Wall Street continued its tradition of setting the standard of giving. On Long Island we sang along at Summerfest and in Westchester we celebrated community.

Our King David Society, Prime Minister's Council, and newly launched Ambassador's Round Table offered a range of high-level briefings and cultural events to our most generous donors.

HIGH-IMPACT GIVING

We are deeply grateful to Jane and Dan Och for their challenge grant aimed at increased giving and encouraging young donors, and to UJA-Federation President Alisa Doctoroff and her husband, Dan, for their challenge grant, focused on planned giving.

MAKING WAY FOR MILLENNIALS

Things got EPIC this year, with a new event geared toward recent college graduates that brought nearly 800 together to learn about UJA-Federation. Our Center for Youth Philanthropy and Leadership, which oversees our Teen Philanthropic Leadership Council, Give a Mitzvah – Do a Mitzvah program, and Mitzvah Squad, continued to give teenagers a taste for giving back and an understanding that their choices can impact the world for the better. It's by making philanthropy accessible and relevant that we are creating a pipeline for future leadership, today.

BY THE NUMBERS

- 33,826 people attended 408 events.
- Almost 1,000 people joined local or overseas site visits.
- Nearly 4,100 people volunteered on 139 hands-on projects.
- \$150.8 million was raised for the 2015 Annual Campaign.
- \$33.9 million was raised in planned giving and endowments.
- \$23.1 million was raised in capital gifts and special initiatives, including \$8.9 million for the Israel Emergency Fund.
- Total for all campaigns: \$207.8 million.



LOOKING TO THE FUTURE



THE POWER OF LEGACY GIVING

“If our generation embraces legacy giving, think about the impact we can have on the next generation.”

— Lois Kohn-Claar and Gary Claar on why they chose to make a legacy gift to UJA-Federation.

The endowment and legacy gifts provide one-third of the funds that comprise UJA-Federation’s annual budget.

THANK YOU

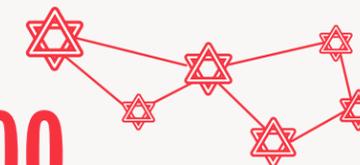
With thanks to all our donors, legacy gifts, and network nonprofits, this is a look at our yearlong impact.

211,000



low-income New Yorkers receive basic staples to keep hunger at bay.

30,000



young Jews from the former Soviet Union discover what it means to be Jewish.

280,000



Israeli Jews learn about all streams of Judaism to create a more inclusive, diverse society.

6,087



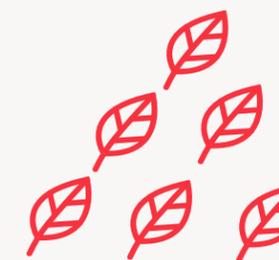
children with autism in the New York area are making new friends through educational and recreational programs.

132,463



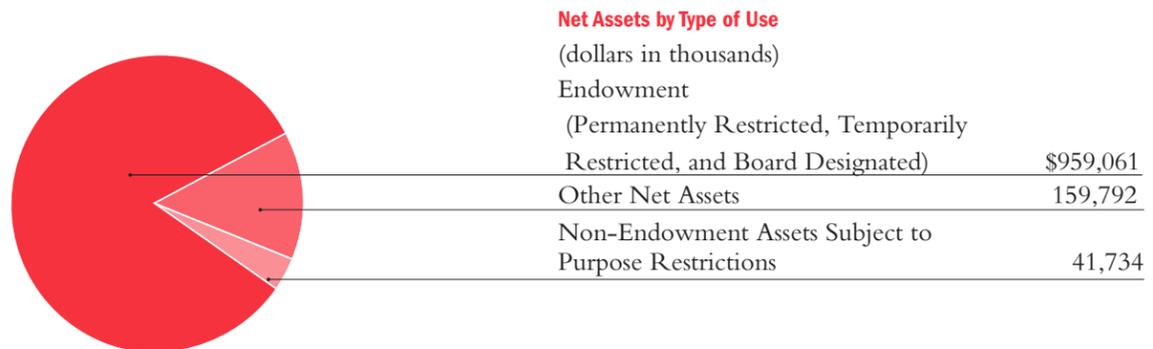
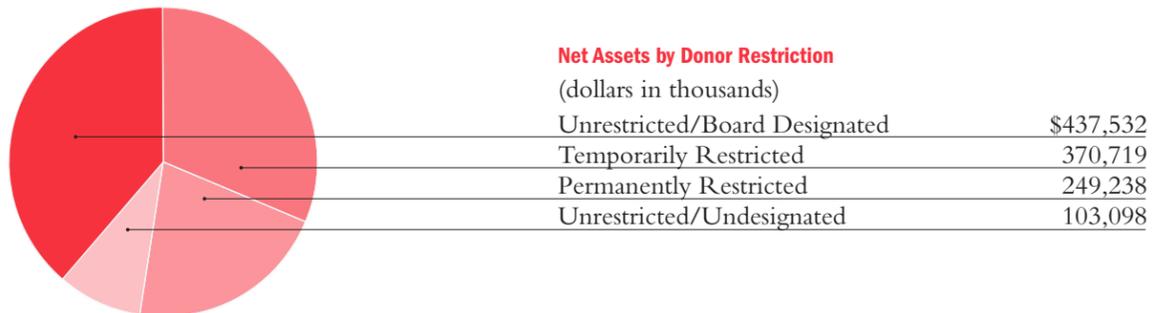
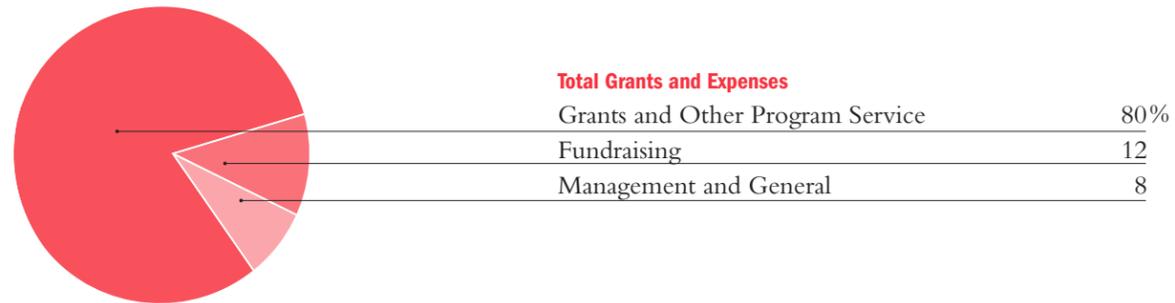
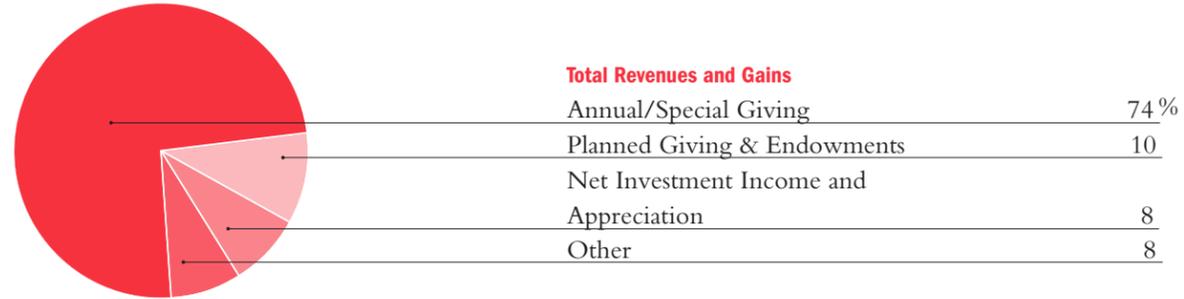
elderly Jews in the former Soviet Union receive groceries and medicine.

7,000



young Jews across the New York area receive financial help to attend summer camp.

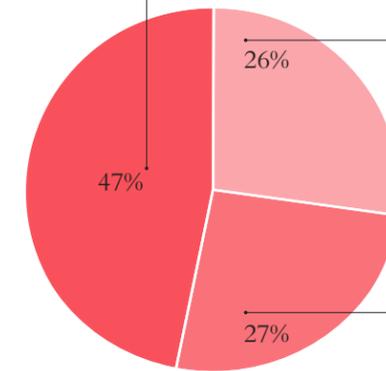
Key Financial Results



Grants and Other Programs

Caring for People in Need

- Ensuring a safety net for the vulnerable
- Supporting and strengthening inclusive communities
- Encouraging self-sufficiency
- Promoting volunteerism
- Assisting older adults and children at risk



Inspiring a Passion for Jewish Life and Learning

- Improving Jewish education
- Cultivating and sustaining Jewish identity
- Building intensive Jewish experiences
- Fostering Jewish learning

Strengthening Jewish Communities

- Supporting aliyah
- Successfully integrating *olim* and *émigrés*
- Strengthening Jewish bonds
- Promoting unity in diverse Jewish communities

2015 Financial Resource Development Results

(dollars in millions)

2015

Pledges to the Annual Campaign and Other Annual Giving Pledges \$150.8

Planned Giving & Endowments \$ 33.9

(gross receipts, including supporting organizations)

Capital and Special Campaigns \$ 23.1

(pledges, including gifts on behalf of beneficiary agencies)

Fundraising Expenses as a Percent of Revenue 14.5 %

(including amounts raised on behalf of others)

United Jewish Appeal Federation of Jewish Philanthropies of New York, Inc.

Condensed Statement of Activities Years Ended June 30, 2015 and 2014 (dollars in thousands)

	<u>At June 30</u>	
	2015	2014
Revenue and Gains (Losses)		
Net contributions (annual/special giving)	\$ 156,894	\$ 139,938
Endowment contributions, legacies, and bequests	22,556	18,588
Split-interest agreements [net of changes in value of (4,307) in 2015 and 4,342 in 2014]	(2,175)	6,198
Donated services	150	150
Amounts raised on behalf of others	<u>18,021</u>	<u>10,460</u>
Net campaign revenues, including amounts raised on behalf of others	195,446	175,334
Less: amounts raised on behalf of others	<u>(18,021)</u>	<u>(10,460)</u>
Net campaign revenues, excluding amounts raised on behalf of others	177,425	164,874
Net investment (loss) income	(5,326)	11,089
Net appreciation in fair value of investments	22,616	137,110
Rental, service, and other income	<u>16,515</u>	<u>15,654</u>
Total revenues and gains	<u>211,230</u>	<u>328,727</u>
Grants and Expenses		
Grants	162,175	149,234
Other program services	26,031	17,446
Total grants and other program services	<u>188,206</u>	<u>166,680</u>
Fundraising	28,332	28,385
Management and general	<u>19,846</u>	<u>19,240</u>
Total expenses	<u>236,384</u>	<u>214,305</u>
(Decrease) increase in net assets before postretirement plan adjustments	(25,154)	114,422
Postretirement benefit changes not included in net periodic benefit cost	<u>(569)</u>	<u>(231)</u>
(Decrease) increase in net assets	<u>\$ (25,723)</u>	<u>\$ 114,191</u>

United Jewish Appeal Federation of Jewish Philanthropies of New York, Inc.

Condensed Balance Sheet June 30, 2015 and 2014 (dollars in thousands)

	<u>At June 30</u>	
	2015	2014
Assets		
Cash	\$ 16,345	\$ 24,056
Contributions receivable, net	68,735	56,556
Other assets and receivables	53,658	56,197
Amounts held on behalf of other agencies	66,615	54,654
Investments	1,060,958	1,081,934
Assets held under charitable trust agreements	41,821	44,822
Fixed assets, net	<u>62,855</u>	<u>63,531</u>
Total assets	<u>1,370,987</u>	<u>1,381,750</u>
Liabilities and Net Assets		
Liabilities:		
Accounts payable, accrued expenses, and other liabilities	\$ 19,153	\$ 14,912
Grants payable	13,071	14,693
Amounts held on behalf of other agencies	66,615	54,654
Liabilities under charitable trust and annuity agreements	51,488	49,696
Long-term debt	55,084	56,905
Accrued postretirement benefits	<u>4,989</u>	<u>4,580</u>
Total liabilities	<u>210,400</u>	<u>195,440</u>
Net assets:		
Unrestricted (including board designated of 437,532 in 2015 and 453,533 in 2014)	540,630	568,819
Temporarily restricted	370,719	372,672
Permanently restricted	<u>249,238</u>	<u>244,819</u>
Total net assets	<u>1,160,587</u>	<u>1,186,310</u>
Total liabilities and net assets	<u>\$1,370,987</u>	<u>\$1,381,750</u>

UJA-Federation of New York Leadership 2014 – 2015

Officers

Alisa R. Doctoroff*
President
Linda Mirels*
Chair of the Board
Eric S. Goldstein
Chief Executive Officer
John A. Herrmann, Jr.*
Treasurer
Ellen R. Zimmerman
General Counsel, Chief Compliance Officer & Secretary

Commission Chairs

Karen S. W. Friedman*
Sara E. Nathan*
Roni Rubenstein*
Fredric W. Yerman*

General Campaign Co-Chairs

Jeffrey A. Schoenfeld*
Jeffrey M. Stern*

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Report to the Community 2014 - 2015

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UJA-Federation of New York Beneficiary Agencies 2014 – 2015*

Camps

Berkshire Hills Eisenberg Camp
Camp Dora Golding
Camp Louemma
Camp Oakhurst/New York Service for the Handicapped
Hazon
Henry Kaufmann Campgrounds
Ramapo for Children
Surprise Lake Camp
Usdan Center for the Creative and Performing Arts

Community Centers

Barry and Florence Friedberg Jewish Community Center
Bronx House Jewish Community Center
Central Queens YM & YWHA
Edith and Carl Marks Jewish Community House of Bensonhurst
The Educational Alliance
Hebrew Educational Society
The Jewish Community Center in Manhattan
Jewish Community Center of Mid-Westchester
Jewish Community Center of the Greater Five Towns
Jewish Community Center on the Hudson
Joan & Alan Bernikow Jewish Community Center of Staten Island
Kings Bay YM-YWHA
Mid-Island Y Jewish Community Center
Mosholu Montefiore Community Center
92nd Street Y
Riverdale YM-YWHA
Rosenthal JCC of Northern Westchester
Samuel Field Y
Sephardic Community Center
Shorefront YM-YWHA of Brighton-Manhattan Beach
Sid Jacobson Jewish Community Center
Suffolk Y Jewish Community Center
YM-YWHA of Boro Park
YM & YWHA of Washington Heights & Inwood

Community Relations

Council of Jewish Émigré Community Organizations
East Meadow Jewish Community Relations Council
Jewish Community Relations Council of New York
New York Board of Rabbis
Westchester Jewish Council

Education

Hillels (12 local)
• Columbia/Barnard Hillel
• Edgar M. Bronfman Center for Jewish Student Life at New York University
• Hillel at Baruch
• Hillel at Binghamton
• Hillel at the College of Staten Island
• Hillel of Long Island University
• Hillels of Westchester
• Hofstra University Hillel
• Hunter College Hillel
• Queens College Hillel
• Stony Brook Hillel
• Tanger Hillel at Brooklyn College
The Jewish Education Project

Health Care

Blythedale Children's Hospital
CenterLight Health System
Gurwin Jewish Nursing & Rehabilitation Center
Jewish Home Lifecare
Maimonides Medical Center
MJHS
Montefiore Medical Center
Mount Sinai Beth Israel
The Mount Sinai Hospital
North Shore-LIJ Health System
Parker Jewish Institute for Health Care and Rehabilitation

Human Services

Bensonhurst Council of Jewish Organizations
Bronx Jewish Community Council
Council of Jewish Organizations of Flatbush
Crown Heights Jewish Community Council
DOROT
FEGS Health & Human Services
Hebrew Free Burial Association
Hebrew Free Loan Society
Jewish Association Serving the Aging
Jewish Board of Family and Children's Services
Jewish Child Care Association
Jewish Community Council of Canarsie
Jewish Community Council of Pelham Parkway
Jewish Community Council of the Rockaway Peninsula
Jewish Community Council of Washington Heights-Inwood
Metropolitan Council on Jewish Poverty
New York Legal Assistance Group
Queens Jewish Community Council
Selfhelp Community Services
Shorefront Jewish Community Council
United Jewish Council of the East Side
Westchester Jewish Community Services

National and International

The American Jewish Joint Distribution Committee
American Jewish World Service
Association of Jewish Family and Children's Agencies
BBYO
HIAS
Hillel: The Foundation for Jewish Campus Life
The Jewish Agency for Israel
Jewish Community Centers Association of North America
Jewish Council for Public Affairs
NCSJ: Advocates on Behalf of Jews in Russia, Ukraine, the Baltic States & Eurasia
70 Faces Media

*As of June 30, 2015

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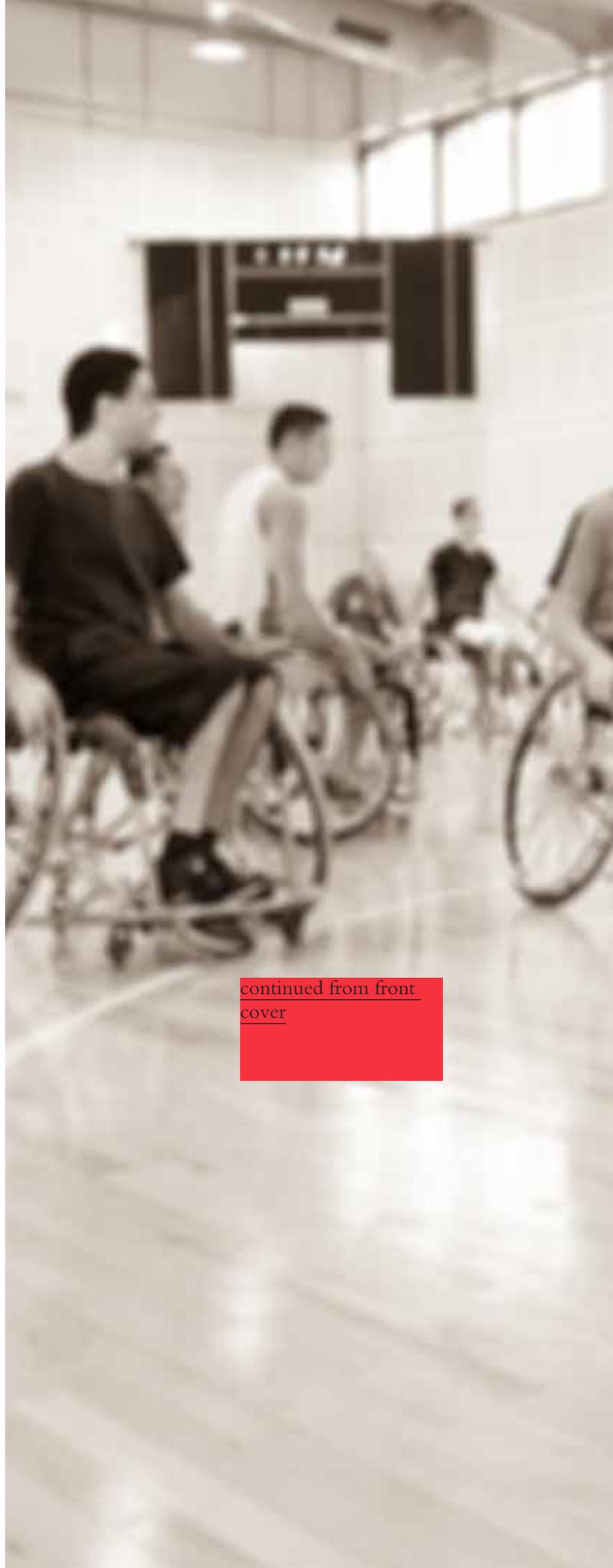
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continued from front cover